## Mark Scheme Summer 2009

## GCE

## GCE Accounting (8011-9011)

Section A

| Question Number | Answer |  |  |  |  | Mark |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1（a） |  |  |  |  |  |  |
|  | Oceanic Fruit Trading plc |  |  |  |  |  |
|  | Balance sheet as at 31 March 2009 J |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  | A：Called up share capital not paid |  |  | 1200 | $\checkmark$ |  |
|  |  |  |  |  |  |  |
|  | B：Fixed assets |  |  |  |  |  |
|  | I Intangible assets $\sqrt{ }$ |  |  |  |  |  |
|  | Goodwill | 120000 |  |  | $\checkmark$ |  |
|  | Licence | 150000 |  |  | $\checkmark$ |  |
|  |  |  | 270000 |  |  |  |
|  | II Tangible Assets 「 |  |  |  |  |  |
|  | Buildings | 775000 |  |  | 「 $\sqrt{ }$ |  |
|  | Machinery | 115000 |  |  | $\checkmark$ |  |
|  | Ships and Vehicles | 890000 |  |  | $\checkmark$ |  |
|  |  |  | 1780000 |  |  |  |
|  |  |  |  | 2050000 | J O／F |  |
|  | C：Current Assets |  |  |  |  |  |
|  | I Stocks |  |  |  |  |  |
|  | Stocks of Consumables | 8400 |  |  | $\checkmark$ |  |
|  |  |  |  |  |  |  |
|  | II Debtors |  |  |  |  |  |
|  | Trade debtors | 6000 |  |  | $\checkmark$ |  |
|  | Prepayments | 3300 |  |  | $\checkmark$ |  |
|  |  |  |  |  |  |  |
|  | IV Cash at bank and in hand |  |  |  |  |  |
|  | Cash at Bank | 24500 |  |  | $\checkmark$ |  |
|  | Cash In Hand | 8600 |  |  | $\checkmark$ |  |
|  |  |  | 50800 |  | J O／F |  |
|  | D：Prepayments and Accrued Income |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  | E：Creditors：Amounts falling due within one year $\ulcorner$ |  |  |  |  |  |
|  | Interest on Bank Loan | 800 |  |  | $\checkmark$ |  |
|  | Debenture interest | 16000 |  |  | $\checkmark$ |  |
|  | Bank Loan | 50000 |  |  | $\checkmark$ |  |
|  | Rent Received | 1100 |  |  | $\checkmark$ |  |
|  | Trade Creditors | 57000 |  |  | $\checkmark$ |  |
|  |  |  | 124900 |  | $\checkmark$ O／F |  |
|  | F：Net current assets（liabilities）「 |  |  | －74100 | ऽ O／F |  |
|  |  |  |  |  |  |  |
|  | G：Total assets less current liabilities ऽ |  |  | 1977100 | J O／F |  |
|  |  |  |  |  |  |  |
|  | H：Creditors：amounts falling due after more than one year $\sqrt{ }$ |  |  |  |  |  |
|  | Debentures |  |  | 200000 | $\checkmark$ |  |


|  | I: Provisions for liabilities and charges <br> Taxation Provision <br> J : Accruals and deferred income <br> K :Capital and reserves J <br> I Ordinary share capital called up <br> II Share premium account <br> III Revaluation reserve J <br> IV Other Reserves - Foreign Exchange <br> Reserve <br> V Profit and loss account <br> $9 \times 5$ <br>  | 598800 <br> 240000 <br> 50000 <br> 87000 <br> 730300 <br> ear und yments Creditors ance she | Total <br> C II C d Accr due w to ge | 71000 <br>  <br> 1706100 <br>  | J O/F <br> $J$ <br> $J$ <br> $J$ <br> $J$ <br> $J$ <br> $50 / F$ <br> $31 \times J$ <br> 40 <br> marks |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |


| Question Number | Answer | Mark |
| :---: | :---: | :---: |
| 1 (b) | FOR Importance of Balance Sheet: <br> - shows items of value firm possesses and may use for running firm over long term $\delta$ (fixed assets), ie shows financial strength of firm. $J$ <br> - shows liquidity position of firm $\sqrt{ }$ by Net Current Assets (Current Assets - Current Liabilities) J <br> - shows financial weaknesses of firm $\sqrt{ }$ (long term liabilities - debt that must be serviced) J <br> - shows a book value of the firm, ie Capital and Reserves $\sqrt{ }$ <br> - Shareholders can see the book value of their investment $J$ <br> - some figures in the Profit \& Loss account may be estimates $\sqrt{ }$ for example depreciation and stock values. $\sqrt{ }$ <br> FOR importance of Profit \& Loss Account: <br> - shows how well the firm has performed over the last trading period. $\int$ This is very important as for example balance sheet may look healthy, but trading at a loss J <br> - enables firm to see the relationship between sales and purchasing/production J ie Gross Profit J <br> - enables the firm to see the relationship between Gross Profit and Expenses $\sqrt{ }$ ie Net profit $\sqrt{ }$ <br> - some figures in the Balance Sheet may be estimates $\sqrt{ }$ for example depreciation and stock values. $\sqrt{ }$ <br> Maximum of $8 \times$ /'s for argument on one side. <br> CONCLUSION <br> Should relate to points made above. <br> For example balance Sheet is more important. JJ2 J's for conclusion. | (12) |


| Question Number | Answer |  |  |  |  |  | Mark |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2(a) |  |  |  |  |  |  | (8) |
|  |  | Budget | Actual | Variance |  |  |  |
|  |  | £ | £ | £ |  |  |  |
|  | Sales | 168000 | 159750 | 8250 | ADV | $\checkmark$ |  |
|  | Less |  |  |  |  |  |  |
|  | Material Costs | 27000 | 30160 | 3160 | ADV | $\checkmark$ |  |
|  | Labour Costs | 29440 | 29016 | 424 | FAV | $\checkmark$ |  |
|  | Variable Overheads | 12310 | 13358 | 1048 | ADV | $\checkmark$ |  |
|  | = Cost of Goods Sold | 68750 | 72534 | 3784 | ADV | $\checkmark$ |  |
|  | Gross Profit | 99250 | 87216 | 12034 | ADV | $\checkmark$ |  |
|  | Fixed Overheads | 58500 | 58500 | 0 |  | $\checkmark$ |  |
|  | Net Profit | 40750 | 28716 | 12034 | ADV | $\checkmark$ |  |


| Question <br> Number | Answer | Mark |
| :--- | :--- | :--- | :--- |
| 2(b)(i) | $\frac{£ 30160-\int}{400000 ~} \times 0.145 \int$ | (4) |


| Question Number | Answer | Mark |
| :---: | :---: | :---: |
| 2(b)(ii) | ```Material Usage Variance = (Actual Usage - Standard Usage) x Standard Price J =(0.52 o/f - 0.50) J x £0.135 Jx 400 000 」 = £1080 / Adverse /``` | (6) |


| Question Number | Answer | Mark |
| :---: | :---: | :---: |
| 2(b)(iii) | $\begin{aligned} \text { Material Price Variance } & =(\text { Actual Price }- \text { Standard Price }) \times \text { Actual Usage } \checkmark \\ & =(£ 0.145-£ 0.135) \checkmark \times 0.52 \mathrm{o} / \mathrm{fkg} 5 \times 400000 \checkmark \\ & =£ 2080 \int \text { Adverse } \int \end{aligned}$ | (6) |


| Question <br> Number | Answer | Mark |
| :--- | :--- | :--- |
| 2（c）（i） | $\frac{£ 29016 \_-}{£ 5.85 \sqrt{2} 32 \int} \quad 155$ hours $\int$ | （4） |


| Question Number | Answer | Mark |
| :---: | :---: | :---: |
| 2（c）（ii） | ```Labour Efficiency Variance = (Actual Hours - Standard hours) x Standard Rate / = (155 o/f - 160) / x 32 Jx £5.75 J = £920 / Favourable / ``` | （6） |


| Question <br> Number | Answer |  | Mark |
| :--- | :--- | :--- | :--- |
| 2（c）（iii） | Labour Rate Variance | $=($ Actual Rate－Standard Rate）$\times$ Actual Hours $\checkmark$ |  |
|  | $=(£ 5.85-£ 5.75) \int \times 32 \int x 155 \mathrm{o} / \mathrm{f} \int$ |  |  |
|  | $=£ 496 \int$ Adverse $\int$ | $(6)$ |  |


| Question Number | Answer | Mark |
| :---: | :---: | :---: |
| 2（d） | Evaluation of best course of action to take． <br> Answers may include： <br> －selling price below budget／competitive market？「 Difficult to raise price $\sqrt{\text { p }}$ promotions？$\sqrt{ }$ <br> －Investigate why 0.52 kg of material used per loaf．Wastage？J Could reduce this figure．$\sqrt{ }$ <br> －World price of wheat rising．$\sqrt{ }$ Difficult to reduce purchase price．$\sqrt{ }$ <br> －However，firm could try to find cheaper suppliers $\sqrt{ }$ or receive discounts for buying in greater bulk．$\sqrt{ }$ <br> －Labour just had a pay rise．$\sqrt{ }$ Difficult to now reduce pay rate．$\sqrt{ }$ <br> －Hours used less than budget．「 Any scope possible for further reduction？• <br> －Variable overheads difficult to reduce rate，$\sqrt{ }$ but could reduce usage．$\sqrt{ }$ <br> －Fixed overheads unlikely to reduce rent，or managers salaries．J Lay off staff？「 <br> Conclusion <br> Probably best to try to control quantity of material used in production．JJ （This could be included in evaluation of action points above．） | （12） |

（Total 52 marks）


| Question <br> Number | Answer | Mark |
| :--- | :--- | :--- |
| 3(a)(ii) | Purchase Price $\frac{£ 741000 ~}{£ 1.50 / \mathrm{o} / \mathrm{f}=494000 \text { shares } / \mathrm{o} / \mathrm{f} / \mathrm{C}}$ |  |



| Question Number | Answer |  |  | Mark |
| :---: | :---: | :---: | :---: | :---: |
| 3(b)(ii) | Highway Connections Sundry Shareholders Account |  |  | (6) |
|  | Roadworks $\quad$ 共 $2202 \Gamma$ | Share Capital | 800 J |  |
|  | (Purchase Consideration | Share Premium | 2005 |  |
|  | 1468 shares at $£ 1.50$ each) | Profit \& Loss Account | 861 「 |  |
|  |  | Realisation Account $\ulcorner$ | $341 \mathrm{o} / \mathrm{f}$ |  |
|  |  | (Profit on Realisation) |  |  |
|  | 2202 | 2202 |  |  |


| Question Number | Answer |  | Mark |
| :---: | :---: | :---: | :---: |
| 3(c) | Balance sheet of Roadworks Limited as at April $1^{\text {st }} 2007$ |  |  |
|  |  | Roadworks Limited |  |
|  | Buildings | 440 J |  |
|  | Machinery | 1330 J |  |
|  | Furniture | 97 J |  |
|  | Vehicles | 695 J |  |
|  | Goodwill | 304 J |  |
|  | Fixed Assets Total | 2866 |  |
|  | Stock | 805 |  |
|  | Debtors | 44 J |  |
|  | Bank | 48 J |  |
|  | Cash | 23 J |  |
|  | Current Assets Total | 195 |  |
|  | Creditors | 118 J |  |
|  | Working capital | 77 |  |
|  | Net Assets | 2943 / C |  |
|  | Ordinary Shares of $£ 1$ each | 1962 J |  |
|  | Share Premium @ 50p share | 981 J |  |
|  | Capital Employed | 2943 JC |  |
|  |  |  | (14) |


| Question Number | Answer | Mark |
| :---: | :---: | :---: |
| 3(d) | Evaluation of merger <br> Possible answers could include: <br> For Merger <br> Shareholders in Highway Connections "receive a profit" on realisation of £341 000 o/f J <br> also Goodwill valuation of $£ 274000$. / <br> New company should enjoy benefits of vertical integration as in same line of business. $\sqrt{ }$ <br> New company could enjoy economies of scale $\ulcorner$ for example bulk buying of machinery J <br> Or enjoy managerial economies of scale $\sqrt{ }$ or marketing economies of scale $\int$ Larger company could enjoy financial benefits for example easier to get bank loans $\int$ at a lower interest rate. $\int$ <br> Against Merger <br> Dilution of ownership $\sqrt{ }$ and voting power. ऽ <br> Wessex Quarries do not appear to be in a healthy financial state $\int$ for example negative profit \& loss reserve. J <br> Original Wessex balance sheet appears to have many assets overvalued $\sqrt{ }$ for example machinery overvalued by $£ 100000$. <br> Also liquidity position of Wessex is worrying $\sqrt{ }$ as they appear to have low working capital ratio/negative working capital $\int$. <br> Wessex may be a drain on the liquid resources of the new company, $\ulcorner$ especially with the large amount of creditors to pay. $\ulcorner$ <br> We do not know the market price of the Highway Connections shares. $\sqrt{ }$ We do not know what the market price of Roadworks shares are likely to be. $\sqrt{ }$ <br> (Maximum of 8 marks for argument if candidate argues only one side of argument) <br> Evaluation <br> Should conclude and relate to points made above. $\sqrt{ }$ J | (12) |

Section B

| Question Number | Answer |  |  | Mark |
| :---: | :---: | :---: | :---: | :---: |
| 4(a)(i) | Purchases Budget (£) |  |  |  |
|  | MONTH 1 | MONTH 2 | MONTH 3 |  |
|  | £9 600 / | £9 600 / | £9 600 5 |  |


| Question Number | Answer |  |  | Mark |
| :---: | :---: | :---: | :---: | :---: |
| 4(a)(ii) | Purchases Budget - Units |  |  | (3) |
|  | MONTH 1 | MONTH 2 | MONTH 3 |  |
|  | 240 J | 240 J | 240 J |  |


| Question Number | Answer |  |  | Mark |
| :---: | :---: | :---: | :---: | :---: |
| 4(a)(iii) | Production Budget - Units |  |  | (3) |
|  | MONTH 1 | MONTH 2 | MONTH 3 |  |
|  | 180 J | 240 J | 240 J |  |


| Question Number | Answer |  |  | Mark |
| :---: | :---: | :---: | :---: | :---: |
| 4(a)(iv) | Sales Budget - Units |  |  |  |
|  | MONTH 1 | MONTH 2 | MONTH 3 |  |
|  | 110 J | 220 J | 220 / |  |


| Question Number | Answer |  |  |  | Mark |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 4(a)(v) | Stock Budget - Units |  |  |  | (6) |
|  |  | MONTH 1 | MONTH 2 | MONTH 3 |  |
|  | To Stock each month | 70 J | 20 J | 20 J |  |
|  | Total in Stock | 70 J | 90J | 110 J |  |


| Question Number | Answer |  |  | Mark |
| :---: | :---: | :---: | :---: | :---: |
| 4(a)(vi) | Creditors Budget (£) |  |  | (3) |
|  | MONTH 1 | MONTH 2 | MONTH 3 |  |
|  | £7200 「 | £7 200 「 | £7 200 / |  |


| Question Number | Answer |  |  | Mark |
| :---: | :---: | :---: | :---: | :---: |
| 4(a)(vii) | Debtors Budget |  |  |  |
|  | MONTH 1 | MONTH 2 | MONTH 3 |  |
|  | £33000 J | £66000 「 | £66000 「 |  |


| Question Number | Answer | Mark |
| :---: | :---: | :---: |
| 4(b) | For Decision <br> - Makes full use of factory $\sqrt{ }$ ie capacity utilisation is $100 \%$, $\sqrt{ }$ no wastage $\sqrt{ }$ <br> - Sales may be more than 55 a week. $\sqrt{ }$ Able to meet this demand from production or stock. $\sqrt{ }$ <br> - In the event of production breakdown $\sqrt{ }$ customers orders can be met $\checkmark$ this will maintain customer loyalty. $\sqrt{ }$ <br> - Beds kept in stock do not deteriorate / perish $\sqrt{ }$ so money is not lost. ऽ <br> Against Decision <br> - Stock is building up continually, $\sqrt{ }$ and this involves a number of costs for example rent $\sqrt{ }$ insurance $\sqrt{ }$ and ties up working capital. $\sqrt{ } \sqrt{ }$ <br> - Eventually will run out of storage space, $\ulcorner$ so must find alternative premises $\sqrt{ }$ or reduce production. $\sqrt{ }$ <br> - It is possible that beds could deteriorate in stock $\sqrt{ }$ for example due to dampness. J <br> - Possible that tastes change $\sqrt{ }$ and firm left with stock that they cannot sell. $J$ <br> Maximum of 4 marks for arguing one side only. <br> Evaluation <br> 2 marks available for overall conclusion, should relate to points made | (8) |


| Question <br> Number | Answer | Mark |
| :--- | :--- | :--- | :--- |
| $5(\mathrm{a})(\mathrm{i})$ | Earnings per ordinary share $=\frac{£ 400000}{2500000} /=16 \mathrm{~J} /$ | (3) |


| Question <br> Number | Answer | Mark |
| :--- | :--- | :--- |
| 5(a)(ii) | Dividend paid per share $=\frac{£ 350000-\sqrt{2500000} /}{}=14 \mathrm{p} \int$ | (3) |


| Question <br> Number | Answer | Mark |
| :--- | :--- | :--- |
| $5(a)($ (iii) | Price/Earnings ratio $=\frac{£ 1.85 /=11.56 \text { times/years } /}{16 / \mathrm{o} / \mathrm{f}}$ | (3) |


| Question <br> Number | Answer | Mark |
| :--- | :--- | :--- |
| $\mathbf{5 ( a ) ( i v )}$ | Dividend cover $=\frac{£ 400000 ~}{£ 350000} /=1.142$ times $\ulcorner$ | (3) |


| Question <br> Number | Answer | Mark |
| :--- | :--- | :--- |
| 5(b)(i) | Total ordinary dividend for the year $=4.8$ p $\int \times 3000000 \int=£ 144000 \int$ | (3) |


| Question | Answer | Mark |
| :--- | :--- | :--- |
| Number |  |  |
| $5(\mathrm{~b})(\mathrm{ii)}$ | Share price $=4.32 \sqrt{ } \times 20 \int=86.4 \mathrm{p} /$ | (3) |


| Question | Answer | Mark |
| :--- | :--- | :--- |
| Number | 5(b)(iii) | Net profit after interest and tax $=£ 144000 \mathrm{o} / \mathrm{f} \int \times 0.9 \int=£ 129600 \int$ |


| Question <br> Number | Answer | Mark |
| :--- | :--- | :--- | :--- |
| $5(\mathrm{~b})(\mathrm{iv})$ | Dividend yield $=\frac{4.8}{86.4 \int \mathrm{o} / \mathrm{f}}=5.55 \%$ | (3) |


| Question Number | Answer |  |  |  | Mark |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 5（c） | Company doing WORSE in 2008－9 |  |  |  |  |
|  |  | 2007－8 | 2008－9 | Difference |  |
|  | Net Profit after Interest and tax worse $/$ | £400 000 | £129 600 o／f | £270 400 「 |  |
|  | Earnings per share worse $\sqrt{ }$ | 16p o／f | 4．32p | 11．68p 「 |  |
|  | Dividend paid worse $/$ | £350 000 | £144000 o／f | £206000 「 |  |
|  | Share price worse $/$ | £1．85 | $86.4 \mathrm{p} \mathrm{o/f}$ | 98．6p 「 |  |
|  | Dividend per share worse $/$ | 14p o／f | 4．8p | 9．2p 「 |  |
|  | Company doing BETTER in 2008－9 |  |  |  |  |
|  |  | 2007－8 | 2008－9 | Difference |  |
|  | Price／Earnings Ratio better • | 11.56 o／f | 20 | 8.44 J |  |
|  | Maximum of 4 marks for arguing one side only． <br> Conclusion 2 marks－company is doing worse in 2008－9． |  |  |  | （8） |

（Total 32 marks）

| Question Number | Answer |  |  |  |  |  |  | Mark |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6 (a)(i) | $\begin{aligned} & \text { Payback Period } \\ & 210 \times 500 \times £ 20=£ 2100000 \mathrm{JJ} \\ & 210 \times 600 \times £ 25=£ 3150000 \mathrm{JJ} \end{aligned}$ |  |  |  |  |  |  |  |
|  | Year | Cash Inflow | Cash Outflow |  | Net Cash Flow |  | Cumulative |  |
|  | 0 |  | 6,000,000 |  | 6,000,000 | $\checkmark$ |  |  |
|  | 1 | 2,100,000 | 820,000 | JJ | 1,280,000 | 「 o/f | -4,720,000 |  |
|  | 2 | 2,100,000 | 820,000 |  | 1,280,000 |  | -3,440,000 |  |
|  | 3 | 2,100,000 | 820,000 |  | 1,280,000 |  | -2,160,000 |  |
|  | 4 | 3,150,000 | 1,020,000 | JJ | 2,130,000 | $\checkmark$ | -30,000 |  |
|  | 5 | 3,150,000 | 1,020,000 |  | 2,130,000 |  | 2,100,000 |  |
|  |  |  |  |  |  |  |  | (14) |


| Question Number | Answer | Mark |
| :---: | :---: | :---: |
| 6(a)(ii) | Average Rate of Return <br> Total Surplus of Project $=\underset{J}{£ 80 / f} 100000-£ 6000000=£ \underset{J}{2} 100000$ <br> Average Annual return $=\frac{£ 2100000}{5 \text { years } \sigma} \mathrm{o} / \mathrm{f} \int=£ 420000$ per year o/f $\quad \mathrm{f}$ <br> Average rate of return $=\frac{£ 420000}{£ 6000000 / f} \int 5 \times 100=7 \%$ o/f $\iint C$ <br> Other formulae for calculating Average Rate of Return could receive full marks. | (10) |


| Question Number | Answer | Mark |
| :---: | :---: | :---: |
| 6(b) | Evaluation <br> Answers may include : <br> FOR INVESTMENT <br> - Payback method invest $\sqrt{ }$ as project profitable overall $\sqrt{ }$ and within 5 year payback period. / <br> AGAINST INVESTMENT <br> - ARR states do not invest $\sqrt{ }$ as fails to meet \% return figure of $10 \%$ 」 <br> Other Relevant Points: <br> Accuracy of predictions? • <br> What happens after 5 years? $\checkmark$ <br> Other possible investment projects available? $\sqrt{ }$ <br> Objectives/strategy of company? J <br> If incomes fall $/$ consumers are likely to reduce expenditure on leisure activities (income elastics). $\sqrt{ }$ <br> Total of 4 marks for arguing one side only. <br> Conclusion: Must relate to points made above. $\ /$ | (8) |

(Total 32 marks)

| Question Number | Answer |  |  |  |  |  | Mark |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 7(a) |  |  |  |  |  |  | (12) |
|  |  | Nevgrad | Ostorov | Yutanga | Total |  |  |
|  | Sales Revenue | 2160000 / | 1920000/ | 2640000/ | 6720000 |  |  |
|  | Direct Labour | 1,620,000 | 1,080,000 | 1,265,000 | 3965000 |  |  |
|  | Direct Materials | 630,000 | 680,000 | 605,000 | 1915000 |  |  |
|  | Fixed Costs | 270,000 | 320,000 | 440,000 | 1030000 |  |  |
|  |  | , All costs | All costs ऽ | All costs ऽ |  |  |  |
|  | Profit (Loss) | -360000/ o/f | -160000/ o/f | 330000 / o/f | -190000 | So/ffJ C |  |


| Question Number | Answer |  |  |  | Mark |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 7(b) |  |  |  |  | (12) |
|  | Per BTU | Nevgrad | Ostorov | Yutanga |  |
|  | Sales Revenue | 24 | 24 | 24 $\sqrt{ }$ |  |
|  | Direct Labour | 18 | 13.5 | 11.5 |  |
|  | Direct |  |  |  |  |
|  | Materials | 7 | 8.5 | 5.5 |  |
|  | Fixed Costs | 3 | 4 | 4 |  |
|  |  | $\int_{5}^{\text {All costs }}$ | All costs | $\int_{5}^{\text {All costs }}$ |  |
|  | Profit (Loss) | -4J | -2V | 3 J |  |
|  | Contribution | -1/ | 2J | 7J |  |


| Question Number | Answer |  |  |  | Mark |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 7(c) |  |  |  |  | (8) |
|  |  | Nevgrad | Ostorov | Yutanga |  |
|  | Future | Do not reopen $\checkmark$ | Marginal costing says reopen $/$ | Reopen $/$ |  |
|  | Present J | Not profitable $\sqrt{ }$ | Not profitable $/$ | Profitable $\sqrt{ }$ |  |
|  | Present | Negative Contribution $\sqrt{ }$ | Positive Contribution/ | Positive Contribution $\sqrt{ }$ |  |
|  | Comment | Maximum 1 J | Maximum 1 / | Maximum 1 / |  |
|  | Maximum of 3 ['s per oilfield. |  |  |  |  |

(Total 32 marks)

