# edexcel 

Mark Scheme (Results)
Summer 2015

Pearson Edexcel IAL Accounting (WAC02/01)

Unit 2 Corporate and Management Accounting

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## General Marking Guidance

All candidates must receive the same treatment. Examiners must mark the first candidate in exactly the same way as they mark the last.

Mark schemes should be applied positively. Candidates must be rewarded for what they have shown they can do rather than penalised for omissions.

Examiners should mark according to the mark scheme not according to their perception of where the grade boundaries may lie.

There is no ceiling on achievement. All marks on the mark scheme should be used appropriately.

All the marks on the mark scheme are designed to be awarded. Examiners should always award full marks if deserved, i.e. if the answer matches the mark scheme. Examiners should also be prepared to award zero marks if the candidate's response is not worthy of credit according to the mark scheme.

Where some judgement is required, mark schemes will provide the principles by which marks will be awarded and exemplification may be limited.

When examiners are in doubt regarding the application of the mark scheme to a candidate's response, the team leader must be consulted.

Crossed out work should be marked UNLESS the candidate has replaced it with an alternative response.

## Question 1a Mark Scheme

Ticks in first column shows workings

| Statement of Cash Flows for Maltese Construction for y/e 31 March 2015 |  | $\checkmark$ | 1 |
| :---: | :---: | :---: | :---: |
| Cash Flows from operating activities |  |  |  |
| Profit from operations $(481600 \vee+55000 / 2 \sqrt{ }+90000 / 2 \sqrt{ })$ | 554100 | $\sqrt{ } \sqrt{ }$ |  |
| Add Depreciation | 689000 | (5) below |  |
| Add Loss on Sale of Non-current Asset (900 000-360 000) $\sqrt{ }-420000 \sqrt{ }$ | 120000 | $\checkmark \sqrt{ }$ |  |
| Operating cash flow before working capital changes | 1363100 | $\checkmark$ o/f |  |
| Decrease in inventories | 88000 | $\checkmark$ |  |
| Decrease in trade receivables | 84000 | $\checkmark$ | 19 |
| Decrease in trade payables | (31 000) | $\checkmark$ |  |
| Cash generated from operations | 1504100 | $\checkmark$ o/f |  |
| Less Interest Paid: Debenture | (27 500) | $\checkmark$ |  |
| : Bank Loan | (45 000) | $\checkmark$ |  |
| Less Tax Paid | (208000) | $\checkmark$ |  |
| Net Cash from Operating Activities | 1223600 | $\checkmark \mathrm{o} / \mathrm{f}$ |  |
|  |  |  |  |
| Cash Flow from Investing Activities |  |  |  |
| Payments to acquire tangible non-current assets | (1200 000) | $\checkmark$ |  |
| Proceeds from sale of tangible non-current assets | 420000 | $\checkmark$ | 4 |
| Payments to acquire shares in other companies | (175 000) | $\checkmark$ |  |
| Net Cash Used in Investing Activities | $(955000)$ | $\checkmark \mathrm{o} / \mathrm{f}$ |  |
|  |  |  |  |
| Cash Flow from Financing Activities |  |  |  |
| Redemption of Ordinary shares ( $500000 \mathrm{~V}+50000 \sqrt{ }$ ) | (550 000) | $\checkmark \sqrt{ }$ |  |
| Redemption of debenture | (1000 000) | $\checkmark$ |  |
| Receipt of bank loan | 1500000 | $\checkmark$ |  |
| Dividends Paid : Final 2014 ( $3500000 \sqrt{ } \times 2 \mathrm{p}$ ) | (70 000) | $\checkmark \sqrt{ }$ | 11 |
| Interim 2015 ( $3000000 \sqrt{ } \times 1 \mathrm{pV}$ ) | (30000) | $\checkmark \sqrt{ }$ |  |
| Preference ( $320000 \sqrt{ } \times 3 \% \sqrt{ }$ ) | (9 600) | $\checkmark \sqrt{ }$ |  |
| Net Cash Used in Financing Activities | $(159$ 600) | $\checkmark \mathrm{o} / \mathrm{f}$ |  |
|  |  |  |  |
| Net increase in cash and cash equivalents $\sqrt{ }$ | 109000 | Vo/f $\sqrt{ } \mathrm{C}$ | 3 |
|  |  |  |  |
| Cash and cash equivalents at the beginning of the year | 326000 | $\checkmark$ |  |
|  |  |  |  |
| Cash and cash equivalents at the end of the year | 435000 | $\checkmark$ | 2 |
|  | TOTAL | $\sqrt{ } \times 40$ | 40 <br> Marks |
|  |  |  |  |


| Depreciation calculation |  |  |
| ---: | ---: | :--- |
| Depreciation at 31March 2015 | 1979000 | $\sqrt{ }$ |
| Less depreciation at 31 March 2014 | $(1650000)$ | $\sqrt{ }$ |
|  | 329000 | $\sqrt{ }$ |
| Plus depreciation on assets sold | 360000 | $\sqrt{ }$ |
| Total depreciation for year | 689000 | $\sqrt{ }$ |

## 1(b)

Using the formula Gearing Ratio $=\frac{\text { Debt }}{\text { Debt }+ \text { equity }} \times 100$

Gearing ratio at 31 March $2014=\frac{(320000+1000000)}{(4973000+1000000)} \sqrt{ } \times 100=22.1 \% \sqrt{ }$

Gearing ratio at 31 March $2015=\frac{(320000+1500000)}{(4727000+1500000)} \sqrt{ } \sqrt{ } \times 100=29.2 \% \sqrt{ }$
Other formulas were accepted.

## Strong points

Gearing ratio still below $30 \%$ o/f $\sqrt{ }$ and therefore low. $\sqrt{ }$
Interest payments are easily covered $\sqrt{ }$ by profits for the period. $\sqrt{ }$
Perhaps the bank loan does not have assets offered as security $\sqrt{ }$ (ie no charge on assets) which the debenture may have had. $\sqrt{ }$
Share price may rise if shares redeemed $\sqrt{ }$
Weak points
Ratio has increased $\sqrt{ }$ by $7.1 \%$ o/f points. $\sqrt{ }$ which is a worsening/increased risk $\sqrt{ }$ and increased interest payments $\sqrt{ }$
Borrowing at $5.5 \%$ has been replaced $\sqrt{ }$ by higher borrowing at $6 \% . \sqrt{ }$ Maybe the bank loan was the best interest rate available. $\sqrt{ }$
Shares that were being given a nominal return of $3 \%, \sqrt{ }$ seem to be replaced by borrowing at $6 \%$. $\sqrt{ }$ What is the reason for this/ is there a reason? $\sqrt{ }$
Shareholders equity holdings have been reduced $\sqrt{ }$
Maximum of 8 marks for arguing one side.
Conclusion (2 marks)
Overall the gearing/financing position has worsened over the 12 months.
12 marks

Total 52 Marks

## Q2 Mark Scheme

(a)

|  | minutes per day | one unit time | days | weeks | staff | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | ---: |
| Calctn of production | $(500 \sqrt{ }$ | $/ 25 \sqrt{ })$ | $\times 5 \sqrt{ } \times 50 \sqrt{ }$ | $\times 25 \sqrt{ }$ | $=125000 \sqrt{ }$ |  |

(6 marks)
(b)

|  |  |  | Statement of Comprehensive Income |  |
| :---: | :---: | :---: | :---: | :---: |
| Calcltn of revenue | (2400 | x 50) $\sqrt{ }$ | $\mathrm{x} £ 6.5 \mathrm{~V}$ | $=780000 \mathrm{~V}$ |
|  | Marginal | Absorption |  |  |
| Revenue | 780000 | 780000 |  |  |
| Less |  |  |  |  |
| Direct Materials | (118750) | (118750) | $V$ |  |
| Direct Labour | (312 500) | (312 500) | $\sqrt{ } \sqrt{ }$ (below) |  |
| Semi-variable costs | (70 000) | (70 000) | $\checkmark \checkmark$ |  |
| Fixed Overheads | (122 500) | (122 500) | $\checkmark$ |  |
|  | ( 623 750) | (623 750) |  |  |
| Opening Inventory | (16 800) | (16 800) | $\checkmark$ |  |
| Closing Inventory | 33764 | 45908 | $\checkmark \times 7$ (below) |  |
|  |  |  |  |  |
| Profit | 173214 | 185358 | $\checkmark \mathrm{o} / \mathrm{f}+\mathrm{V}$ o/f |  |

Calculation of Labour Cost breakdown

$$
(25 / 60) \vee \times(£ 6.00 \times 125000) \sqrt{ }=£ 312500 \vee
$$

Calculation of Closing inventory
Calculation of inventory quantity $=(4200+125000-120000) ~ V=£ 9200 \checkmark \sqrt{ }$
Marginal Costing $=(2.50+0.95+0.22) \sqrt{ } \times 9200=£ 33764 \sqrt{ }$
Absorption Costing $=\frac{623750}{125000} \sqrt{ } \mathrm{o} / \mathrm{f}=£ 4.99 \times 9200=£ 45908 \mathrm{~V}$ $125000 \sqrt{ }$
(c) Answers could include:

Shop owner: (Maximum 5)
The order could be accepted $\sqrt{ }$ on the grounds that $£ 4.00$ is greater $\sqrt{ }$ than the marginal cost of $£ 3.67 \sqrt{ }$ o/f ie a positive contribution $\sqrt{ }$ of $£ 0.33$ OR total contribution of $£ 990 \sqrt{ }$ However in the long term, $\sqrt{ }$ selling at $£ 4.00$ would result in a Net Loss/ not all costs are covered. $\sqrt{ }$

## Market trader: (Maximum 5)

The order should be accepted $\sqrt{ }$ on the grounds that $£ 5.50$ is greater $\sqrt{ }$ than the marginal cost of $£ 3.67 \sqrt{ }$ o/f ie a positive contribution $\sqrt{ }$ of $£ 1.83$ OR a total contribution of $£ 3660 \sqrt{ }$ Marginal costs and fixed costs are covered Or a profit is made $\sqrt{ }$

## Wholesaler (Maximum 5)

The order should not be accepted $\sqrt{ }$ on the grounds that $£ 3.50$ is less $\sqrt{ }$ than the marginal cost of $£ 3.67 \sqrt{ }$ o/f ie a negative contribution $\sqrt{ }$ of $£ 0.17$ OR a total negative contribution of $£ 680 \sqrt{ }$ A loss would be made in the short term or the long term. $\sqrt{ }$

Other points (to be scored only once) (Maximum 5)
New customer may result in more orders in the future, $\sqrt{ }$ perhaps at a higher price. $\sqrt{ }$ May be an incentive to offload t-shirts quickly $\sqrt{ }$ before they go out of fashion. $\sqrt{ }$ Existing customer/overseas retailer would be unhappy $\sqrt{ }$ to hear of this low price on offer. $\sqrt{ }$
Possible damage to image $\sqrt{ }$ if $t$-shirts appear on market stall. $\sqrt{ }$
Marginal costing should be used to make these decisions. $\sqrt{ }$
14 marks
(d) Answers could include:

Statement is correct, as a greater profit is shown. $\sqrt{ }$ However, this is only due to a larger figure for closing inventory, $\sqrt{ }$ and does not result in higher sales or cash inflow. $\sqrt{ }$ ie a higher "paper" profit $\sqrt{ }$ Also, this year closing inventory is next years opening inventory, $\sqrt{ }$ so next year's profit will be reduced. $\sqrt{ }$

Maximum of 8 marks for argument of one side.

## Case for Absorption Costing

Sees costs allocated to products. $\sqrt{ }$ Could be useful for management $\sqrt{ }$ when fixing prices $\sqrt{ }$ or reviewing if a product/project has been profitable $\sqrt{ }$ in the long term $\sqrt{ }$ Recommended $\sqrt{ }$ by IAS $2 \sqrt{ }$
Follows the matching concept $\sqrt{ }$ ie matches costs with revenues earned for a particular product $\sqrt{ }$

Case for Marginal Costing
Could be said to help decision making $\sqrt{ }$ in the short term $\sqrt{ }$ when deciding whether to accept an offer price $\sqrt{ }$ or make or buy $\sqrt{ }$ or discontinue a product/profit centre. $\sqrt{ }$ Sees costs allocated to a time period, $\sqrt{ }$ so it may be argued that profit for that time period is more accurate. $\sqrt{ }$ External accounts $\sqrt{ }$ are drawn up on the basis of a time period. $\sqrt{ }$
Follows the prudence concept $\sqrt{ }$ as lower figures for profit and closing inventory. $\sqrt{ }$ Business owners may like this method as it shows a lower profit $\sqrt{ }$ so less tax is paid $\sqrt{ }$ which is probably one of the reasons why final accounts should not use the method. $\sqrt{ }$

## Conclusion

Max 2 marks available.
Should draw up accounts according to absorption costing method. $\sqrt{ } \sqrt{ }$

## Q3 Mark scheme

a)

| Package A | $£$ million | Interest Rate | Interest <br> $£ \mathrm{~m}$ |  |
| :--- | :---: | :---: | :---: | :--- |
| Debenture | 100 | 9.00 | 9 |  |
| Bank Loan | 50 | 8.00 | 4 V | both |
| Preference Share | 50 | 6.00 | 3 |  |
| Ordinary Shares | $\underline{200}$ | 4.00 | $\underline{8} \sqrt{ }$ | both |
| Total | 400 |  | $24 \sqrt{ } \mathrm{o} / \mathrm{f}$ |  |

WACC $=\frac{24}{400} \sqrt{ }$ o/f $\times 100=6 \% ~ \sqrt{ } \mathrm{o} / \mathrm{f}$

| Package B | $£$ million | Interest Rate | Interest <br> $£ \mathrm{~m}$ |  |
| :--- | :---: | :---: | :---: | :--- |
| Debenture | 50 | 8.00 | 4 |  |
| Bank Loan | 200 | 9.00 | 18 V | both |
| Preference Shares | 40 | 4.00 | 1.6 |  |
| Ordinary Shares | $\underline{110}$ | 4.00 | $\underline{4.4} \sqrt{ } \mathrm{~V}$ | both |
| Total | 400 |  | $28 \mathrm{~V} \mathrm{o} / \mathrm{f}$ |  |

WACC $=\frac{28}{400} \sqrt{ }$ o/f $\times 100=7 \% \vee o / f$
(12)
b)
(i) Purple Waves plc should choose package A $\sqrt{ } \sqrt{ }$
(ii) This is because the cost of capital is lower than Package B $\sqrt{ } \sqrt{ }$
c)

|  | $£$ (millions) |  |  | Discount | Discounted |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Year | Income | Expenditure | Net | Factor | Value |
| 0 | 0 | 400 | -400 | 1 | -400.00 $\sqrt{ } \mathrm{V}$ |
| 1 | 180 V | 205 V | $-25 \mathrm{~V} \mathrm{o} / \mathrm{f}$ | 0.943 | -23.575 |
| 2 | 342 V | 220 V | 122 V o/f | 0.890 | 108.58 V o/f both |
| 3 | 342 | 220 | 122 | 0.840 | 102.48 |
| 4 | 440 V | 260 V | 180 V o/f | 0.792 | 142.56 V o/f both |
| 5 | 440 | 260 | 180 | 0.747 | 134.46 V o/f |
|  |  |  |  | NPV | $64.505 \mathrm{Vo} / \mathrm{f}$ |

## d) Average Rate of Return ( $\mathbf{£ m}$ )

Total Surplus of Project $=£ 1744 \mathrm{Vo} / \mathrm{f}-£ 1565 \mathrm{Vo} / \mathrm{f}=£ 179 \mathrm{Vo} / \mathrm{f}$
Average Annual return $=\frac{£ 179}{5 \text { years }}$ o/f $\sqrt{ }=£ 35.8$ per year o/f $\sqrt{ }$
Accounting rate of return $=\frac{£ 35.8}{£ 400} \mathrm{~V} / \mathrm{f} \times 100=8.95 \% \mathrm{Vo} / \mathrm{f}$
(9)

## (e)

Answers may include :

## Against Investment

ARR states do not invest $\sqrt{ }$ as project fails to meet the percentage o/f return figure of $10 \%$ V

## For Investment

NPV states invest $\sqrt{ }$ as project has a positive NPV after 5 years. o/f $\sqrt{ }$ NPV a good method of appraisal $\sqrt{ }$ as it takes account of the falling value of money over time.V
Project is profitable overall $\sqrt{ }$ having total cash inflow $£ 179000 \mathrm{~V}$ o/f
How realistic is the $10 \%$ return target of the company? $\sqrt{ }$ It is higher than the returns given to the providers of capital to the company. $\sqrt{ } \sqrt{ }$
Mobile phones is a growing sector of the economy. $\sqrt{ }$
Payback period is within 5 years $\sqrt{ }$
Increases brand awareness $\sqrt{ }$
Other Relevant Points:
Accuracy of predictions? $\sqrt{ }$
May be better investment projects available $\sqrt{ }$
Objectives/strategy of company? $\sqrt{ }$
What happens after 5 years? - renewal of contract? $\sqrt{ }$ Any other/further business? $\sqrt{ }$
Other appraisal techniques are available $\sqrt{ }$ e.g. payback period and IRR (need both) $\sqrt{ }$
Total of 8 marks for arguing one side only.
Conclusion: 2 marks
Must relate to points made above

| Q4 Mark scheme |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (a) |  |  |  |  |  |  |  |
|  | July | August | September | October | November | ecember |  |
| Income |  |  |  |  |  |  |  |
| Farm shop | 2240 | 2240 |  |  |  |  | $\checkmark$ |
| Wheat sales |  |  | 8775 |  |  |  | $\checkmark$ |
| Fruit sales |  |  |  | 2500 | 2500 |  | $\sqrt{ }$ |
| Vegetable sales |  |  |  | 900 | 900 | 900 | $\checkmark$ |
| Animal sales |  |  |  |  | 650 | 650 | $\checkmark$ |
| Total Income | 2240 | 2240 | 8775 | 3400 | 4050 | 1550 | Vo/f |
|  |  |  |  |  |  |  |  |
| Expenditure |  |  |  |  |  |  |  |
| Farm shop expenses | 280 | 280 |  |  |  |  | $\checkmark$ |
| Farm worker | 700 | 700 | 700 |  |  |  | $\checkmark$ |
| Feed and fertiliser | 235 | 235 | 235 | 235 | 235 | 235 | $\checkmark$ |
| Power and fuel | 175 | 175 | 175 | 175 | 175 | 175 | $\checkmark$ |
| Other fixed costs | 100 | 100 | 100 | 100 | 100 | 100 | $\checkmark$ |
| Drawings | 1440 | 1440 | 1440 | 1440 | 1440 | 1440 | $\sqrt{ } \sqrt{ }$ |
| Total Expenditure | 2930 | 2930 | 2650 | 1950 | 1950 | 1950 | Vo/f |
|  |  |  |  |  |  |  |  |
| Net Monthly Cash Flow | (690) | (690) | 6125 | 1450 | 2100 | (400) | $\sqrt{ } \sqrt{ } \mathrm{l} / \mathrm{f}$ |
| Balance b/f | (4000) V | (4690) | (5380) | 745 | 2195 | 4295 | $\sqrt{ } \sqrt{ }$ o/f |
| Balance c/f | (4690) | (5380) | 745 | 2195 | 4295 | 3895 | $\sqrt{ } \sqrt{ } \sqrt{ } \mathrm{o} / \mathrm{f}$ |

24 marks

## b)

## For the loan

Will ensure that they are not overdrawn. $\sqrt{ }$
Allows some room/ "spare capacity" in case figures turn out worse than expected. $\sqrt{ }$
Keeps business on good terms with the bank. $\sqrt{ }$
Interest rate likely to be less $\sqrt{ }$ than rate on an overdraft. $\sqrt{ }$
Increase in inflows may allow business to advertise/promote/expand etc $\sqrt{ }$ Also pay suppliers on time and obtain discount etc $\sqrt{ }$

Against the loan
Do not need a 6 month loan, $\sqrt{ }$ as overdrawn for less than 3 months. $\sqrt{ }$ Will be paying interest for 3 months $\sqrt{ }$ that is not necessary. $\sqrt{ }$
Do not need a loan of $£ 6000$, as only $£ 5380$ o/f overdrawn. $\sqrt{ }$
The bank may ask for assets as collateral $\sqrt{ }$ which may be seized if loan is not repaid $\sqrt{ }$
Maximum of 4 marks for arguing one side only.
Conclusion (2 marks)
Should relate to points made.
Business should (not) take the loan.

Q5. Mark scheme
(a) Purchase price $=24000000 \sqrt{ } \times 4 \sqrt{ } \times £ 1.03 \sqrt{ }=£ 98880000 \sqrt{ }$

4 marks
(b)

| Acquisition account |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 Apr | Property, Plant + Equipment | 82932000 | $\checkmark$ | Apr 1 | Bank loan | 20000000 | both <br> $\checkmark$ |
|  | Intangibles | 14000000 | $\checkmark$ |  | Trade Payables | 524000 |  |
|  | Inventories | 3120000 | both <br> $\checkmark$ |  | Short term provisions | 125000 | both <br> $\checkmark$ <br> o/f |
|  | Trade Receivables | 561600 |  |  | Purchase price |  |  |
|  | Goodwill | $\underline{18915400}$ | Vo/f |  | Cash | $\underline{98880000}$ |  |
|  |  | 119529000 |  |  |  | 119529000 |  |

6 marks

| (c) | Middle East Medical plc |  |  |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Non-current Assets |  |  |  |
| Property, plant and equipment | $437932000{ }_{V}$ |  |  |
| Intangible assets | $112000000 \sqrt{ }$ |  |  |
| Goodwill | $18915400 \sqrt{ } \mathrm{o} / \mathrm{f}$ |  |  |
|  |  |  | 568847400 |
| Current Assets |  |  |  |
| Inventories | $30920000 \sqrt{ }$ |  |  |
| Trade and Other Receivables | $15221600 \sqrt{ }$ |  |  |
| Cash and Cash equivalents | $159237000 \sqrt{ }$ |  |  |
| - |  |  | 205378600 |
| Total Assets |  |  | 774226000 |
| Equity and Liabilities |  |  |  |
| Equity |  |  |  |
| Ordinary Shares of $£ 1$ each | $250000000 \sqrt{ }$ |  |  |
| Share Premium | $100000000 \sqrt{ }$ |  |  |
| Retained earnings | $286595000 \sqrt{ }$ |  |  |
| Total capital and reserves |  |  | 636595000 |
|  |  |  |  |
| Non-current liabilities |  |  |  |
| Mortgage | $100000000 \sqrt{ }$ |  |  |
| Bank Loan | $20000000 \sqrt{ }$ |  |  |
|  |  |  | 120000000 |
| Current Liabilities |  |  |  |
| Trade and Other payables | $12787000 \sqrt{ }$ |  |  |
| Current tax payable | $4719000 \sqrt{ }$ |  |  |
| Short term provisions | $125000 \sqrt{ }$ |  |  |
|  |  |  | 17631000 |
| Total Equity and Liabilities |  |  | 774226000 |

(d)

## For financing using cash

Buyer may be able to afford purchase using cash / be cash rich $\sqrt{ }$ better to use this cash than to have lying idle $\sqrt{ }$
Only uses up about $40 \%$ of Middle East Medical plc's cash, $\sqrt{ }$ so they will still be liquid after purchase $\sqrt{ }$
Memorandum of Association $\sqrt{ }$ may mean it is not possible to issue more shares, $\sqrt{ }$ or may need to get approval from Stock Exchange Council $\sqrt{ }$ to alter Memorandum and issue more shares. $\sqrt{ }$
If issue more shares in buying company instead $\sqrt{ }$ number of shareholders in buyer rises $\sqrt{ }$ so dilution of powers of existing shareholders. $\sqrt{ }$ and share price falls. $\sqrt{ }$ and extra dividends may have to be paid in the future $\sqrt{ }$
Quicker/easier/cheaper $\sqrt{ }$

## Against financing using cash

Use of cash is a drain on liquid resources. $\sqrt{ }$ May need to take out loan etc to finance purchase. $\sqrt{ }$
May not have enough cash to trade normally $\sqrt{ }$ and enjoy discounts for early payments etc $\sqrt{ }$

Maximum of 4 marks for arguing one side only
Conclusion - 2 marks
Financing purchase of another company using cash is good/ not good idea.

Total 32 marks

Q6. Mark Scheme
(a)

|  | $\frac{\text { BUDGET }}{}$ | $\frac{\text { ACTUAL }}{£}$ | $\frac{\text { VARIANCE }}{£}$ |
| :--- | :---: | :---: | :---: |
| Revenue | 165000 | 162500 | $(2500)$ ADV $\sqrt{ }$ |
| Less |  |  |  |
| Material Costs | $(47890)$ | $(49910)$ | $(2020)$ ADV $\sqrt{ }$ |
| Labour Costs | $(24640)$ | $(24057)$ | 583 FAV $\sqrt{ }$ |
| Variable Overheads | $(36620)$ | $(38880)$ | $(2260)$ ADV $\sqrt{ }$ |
| $=$ Cost of Sales | $(109150)$ | $(112847)$ | $(3697)$ ADV $\sqrt{ }$ |
| Gross Profit | 55850 | 49653 | 6197 ADV $\sqrt{ }$ |
| Less Fixed Overheads | $(54750)$ | $(54750)$ | 0 |
| Net Profit | 1100 | $(5097)$ | 6197 ADV $\sqrt{ }$ |

7 marks
(b)
(i) Labour Efficiency Variance $=$ (Actual Hours - Standard hours) x Standard Rate

$$
\begin{aligned}
& =[(165 \sqrt{ } \times 27 \sqrt{ })-(160 \times 28) \sqrt{ }] \times £ 5.50 \sqrt{ } \\
& =(4455-4480) \times £ 5.50 \\
& =£ 137.50 \text { Favourable } \sqrt{ }
\end{aligned}
$$

5 marks
(iii) Labour Rate Variance $=$ (Actual Rate - Standard Rate) x Actual Hours

$$
\begin{aligned}
& =(5.40 \sqrt{ }-£ 5.50 \sqrt{ }) \times(27 \sqrt{ } \times 165 \sqrt{ }) \\
& =(-0.10) \times 4455 \\
& =£ 445.50 \text { Favourable } \sqrt{ }
\end{aligned}
$$

## 5 marks

(c)
(i) Fixed costs do not change with output, but they do change over time. $\sqrt{ }$

1 mark
(ii) Rent $\sqrt{ }$ may be increased each year/when lease is renewed. $\sqrt{ }$

Salaries $\sqrt{ }$ may rise during annual pay review/ in line with inflation. $\sqrt{ }$
Depreciation $\sqrt{ }$ may rise if more non-current assets are purchased in year. $\sqrt{ }$
d) Answers may include.

FOR usefulness
Allows performance to be compared $\sqrt{ }$ with predetermined standards. $\sqrt{ }$
Variances can be analysed $\sqrt{ }$ and action taken to control costs. $\sqrt{ }$
Helps eliminate waste, $\sqrt{ }$ idle time, inefficiency etc $\sqrt{ }$
Allows management by exception, $\sqrt{ }$ which sees action taken only for large variances. $\sqrt{ }$ Helps estimate production costs and therefore helps when giving a quotation $\sqrt{ }$
Allows targets for workers to be set $\sqrt{ }$ which may motivate workers when achieved $\sqrt{ }$

## AGAINST usefulness

Takes expertise $\sqrt{ }$ and time/money to prepare. $\sqrt{ }$
Inaccurate standards set $\sqrt{ }$ may be misleading and unhelpful. $\sqrt{ }$
Some variances may be outside the control of the business, $\sqrt{ }$ and time may be wasted investigating them. $\sqrt{ }$
Allows targets for workers to be set $\sqrt{ }$ which can demotivate if not achieved $\sqrt{ }$
Maximum of 4 marks for arguing one side.
Conclusion
Standard costing is useful $\sqrt{ } \sqrt{ }$

## 7. Mark scheme

(a)
(i) Return on Capital employed $=$ Net profit before interest and tax $\times 100$ Capital employed

$$
=\frac{£ 5760000}{£ 60000000} \sqrt{ } \sqrt{ } \times 100=9.6 \% \sqrt{ }
$$

(ii) Earnings per ordinary share $=$ Net profit after interest and tax Issued ordinary shares

$$
=\frac{£ 4320000}{60000000} \sqrt{\sqrt{ }}=7.2 \mathrm{p} \text { per share } \sqrt{ }
$$

(iii) Price/earnings ratio
$=\frac{\text { Market price of share }}{\text { Earnings per share }}$
$=\frac{120 p}{7.2 \mathrm{po} / \mathrm{f} \sqrt{ }}=16.67$ times o/f $\sqrt{ }$
(3)
(iv) Dividend paid per share
$=$ Total ordinary dividend Issued ordinary shares
$=\frac{£ 2880000}{60000000} \sqrt{ } \sqrt{ }=4.8$ p per share $\sqrt{ }$
(3)
(v) Dividend cover
$=\quad$ Net profit after interest and tax Total ordinary dividend

$$
\begin{equation*}
=\frac{£ 4320000}{£ 2880000} \sqrt{ } \sqrt{ }=1.5 \text { times } \sqrt{ } \tag{3}
\end{equation*}
$$

(vi) Dividend yield $=$ Dividend per share $\times 100$ Market price of share

$$
\begin{equation*}
=\frac{4.8 p}{120 p} \text { o/f } \sqrt{ } \times 100=4 \% ~ o / f \sqrt{ } \tag{3}
\end{equation*}
$$

(b) (i) Capital gain - $(£ 2.10-£ 1.87) \sqrt{ } \times 500 \sqrt{ }=£ 115.00 \sqrt{ }$
(ii) Revenue gain - $500 \sqrt{ } \times 6.3 p \sqrt{ } \mathrm{o} / \mathrm{f}=£ 31.50 \sqrt{ }$
(c)

Case For Buying Kowloon Investments plc shares
Dividend yield is better/higher $\sqrt{ }$ by $1 \%$ point $\sqrt{ }$ (K 4\% CC 3\%) o/f
ROCE is better/higher $\sqrt{ }$ by $1.5 \%$ points $\sqrt{ }(\mathrm{K} 9.6 \%$ CC $8.1 \%)$ o/f
Price/Earnings ratio is better/higher $\sqrt{ }$ by 2.67 points $\sqrt{ }$ ( K 16.67 times CC 14 times) o/f
which indicates higher market confidence in Kowloon $\sqrt{ }$
Dividend cover is lower by 0.88 times $\sqrt{ }$ meaning a more generous dividend policy. $\sqrt{ }$ (K 1.5 times CC 2.38 times) o/f

She holds 500 shares in CC paying a dividend of 6.3 p per share $=£ 31.50 \sqrt{ }$ If she sells her 500 shares in CC at $£ 2.10$ each, she receives $£ 1050$. With this amount she can buy $875 \sqrt{ }$ shares in Kowloon. These shares pay a dividend of $875 \times 4.8 \mathrm{p}=£ 42 \sqrt{ }$ Therefore she receives $£ 10.50$ more in dividends from Kowloon $\sqrt{ }$

## Case for holding on to China Capital plc shares

Dividend cover is higher by 0.88 times $\sqrt{ }$ meaning a safer dividend policy. $\sqrt{ }$ (K 1.5 times CC 2.38 times) o/f

Using current share prices, and earnings per share, China Capital would "earn" the price paid in 14 years (210/15) $\sqrt{ }$ compared to 16.6 years in Kowloon ((120/7.2) $\sqrt{ }$ which is 2.6 years quicker. $\sqrt{ }$

## Maximum of 4 marks for arguing one side only

## Conclusion

Best to sell shares in China Capital plc and buy shares in Kowloon Investments plc as a business has performed better. $\sqrt{ } \sqrt{ }$

## 8 marks

Total 32 marks

Pearson Education Limited. Registered company number 872828
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