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Mark Scheme (Results)

January 2020

Pearson Edexcel International Advanced Subsidiary In Accounting (WAC12) Paper 01

Corporate and Management Accounting





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General Marking Guidance

- All candidates must receive the same treatment. Examiners must mark the first candidate in exactly the same way as they mark the last.
- Mark schemes should be applied positively. Candidates must be rewarded for what they have shown they can do rather than penalised for omissions.
- Examiners should mark according to the mark scheme not according to their perception of where the grade boundaries may lie.
- There is no ceiling on achievement. All marks on the mark scheme should be used appropriately.
- i.e. if the answer matches the mark scheme. Examiners should also be prepared to award zero marks if the candidate's • All the marks on the mark scheme are designed to be awarded. Examiners should always award full marks if deserved, response is not worthy of credit according to the mark scheme.
 - Where some judgement is required, mark schemes will provide the principles by which marks will be awarded and exemplification may be limited.
- When examiners are in doubt regarding the application of the mark scheme to a candidate's response, the team leader must be consulted.
- Crossed out work should be marked UNLESS the candidate has replaced it with an alternative response.

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| Q1 Mark Scheme | | | | | | | | |
|----------------------|----------------|-------------|-----------|----------|--------------------------------------|---------------|-----------|--------|
| (a) AO1 (15) AO2 (5) | | | | | | | | |
| | | | | | | <u>Resale</u> | | |
| nflouro | Coloo Coloo | | Moolo | Vobioloc | Drico | | Total (£) | |
| Year 1 | 20103 | <u>Cays</u> | <u>50</u> | 10 | 250 | value | 375,000 | (1)401 |
| Year 2 | 65 | 9 9 | 50 | 10 | 3.00 | | 585 000 | (1)A01 |
| Year 3 | 65 | 9 | 50 | 10 | 3.00 | | 585 000 | Both |
| Year 4 | 80 | 9 | 50 | 10 | 3.50 | | 840 000 | (1)AO1 |
| Year 5 | 80 | 6 | 50 | 10 | 3.50 | 50 000 | 890 000 | (1)AO1 |
| | | | | | | | 4 marks | |
| Depreciation | | | | | | | | |
| | 600 000 | I | 50 000 | II | <u>550 000</u> (1) <mark>AO</mark> 1 | (1)AO1 | 110 000 | (1)AO1 |
| | | | | | 5 | (1)AO1 | | |
| | | | | | | | 3 marks | |
| Drivers Pay | Sales | Days | Weeks | Vehicles | Рау | | Total (£) | |
| Year 1 | 50 | 9 | 50 | 10 | 0.50 | | 75 000 | (1)AO1 |
| Year 2 | 65 | 6 | 50 | 10 | 0.50 | | 97 500 | Both |
| Year 3 | 65 | 9 | 50 | 10 | 0.50 | | 97 500 | (1)AO1 |
| Year 4 | 80 | 9 | 50 | 10 | 0.50 | | 120 000 | Both |
| Year 5 | 80 | 6 | 50 | 10 | 0.50 | | 120 000 | (1)AO1 |
| | | | | | | | 3 marks | |
| | | | | | | | | |
| | | | | | | | | |
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| | | (1of) <mark>AO1</mark> | (1of) <mark>AO</mark> 1 | (1of) <mark>AO</mark> 1 | (1of)AO1 | (1of) <mark>AO</mark> 1 | 5 marks | | I | | | | | | | 20 marks | |
|---|---------------|------------------------|-------------------------|-------------------------|----------|-------------------------|---------|---------|-----------|----------|----------|----------|---------------------------------|------------------------|---------|----------|--|
| | Total | 290 000 | 290 000 | 340 000 | 340 000 | 390 000 | | | I | (1of)AO2 | (1of)AO2 | (1of)AO2 | (1of) <mark>AO2</mark> | (1of) <mark>AO2</mark> | 5 marks | | |
| _ | | | | | | | | | NCF | 10 000 | 197 500 | 147 500 | 380 000 | 380 000 | | | |
| | Deprectn | 110 000 | 110 000 | 110 000 | 110 000 | 110 000 | | | Total | 365 000 | 387 500 | 437 500 | 460 000 | 510 000 | | | |
| _ | | 400 000 | 400 000 | 450 000 | 450 000 | 500 000 | | Running | Costs | 290 000 | 290 000 | 340 000 | 340 000 | 390 000 | | | |
| | Vehicles | 10 | 10 | 10 | 10 | 10 | | | Drivers | 75 000 | 97 500 | 97 500 | 120 000 | 120 000 | | | |
| | weeks | 50 | 50 | 50 | 50 | 50 | | | | | | | | | | | |
| | Per week | 800 | 800 | 006 | 006 | 1 000 | | | Inflow | 375 000 | 585 000 | 585 000 | 840 000 | 890 000 | | | |
| | Running costs | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | | | Cash Flow | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | | | |

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|--------------------------|-----------|-------------------------|----------------------------------|-------------|------------------------|------------------------|-------------------|------------------------|
| | | | Cumulative | | | | | |
| AO1 (1) AO2 (6) | NCF | Cumulative | Balance | | | | | |
| Year 1 | 10 000 | 10 000 | (290 000) | Calculation | | | | |
| Year 2 | 197 500 | 207 500 | (392 500) | 600 000 | Less | 355 000 | 11 | 245 000 |
| Year 3 | 147 500 | 355 000 | (245 000) | | | | | (1of) <mark>AO2</mark> |
| Year 4 | 380 000 | 735 000 | 135 000 | 245 000 | 245 000 (1of)AO2 | X 12 (1) AO2 | 7.74 months | |
| Year 5 | 380 000 | | | 380 000 | (1of) <mark>AO2</mark> | | | |
| | | (1of) <mark>AO</mark> 1 | | | | | | |
| | | | | | Payback | = 3 years | 7.74 months | |
| | | | | | | (1of) <mark>AO2</mark> | (1of)AO2 (1of)AO2 | 7 marks |
| (c)NPV A02 (7) | NCF | | <u>20% Disc</u> <u>Factor</u> | | | | | |
| Year 0 | (000 000) | | ÷ | | (600 000.00) | (1)AO2 | | |
| Year 1 | 10 000 | | 0.833 | | 8 330.00 | (1of)AO2 | | |
| Year 2 | 197 500 | | 0.694 | | 137 065.00 | (1of)AO2 | | |
| Year 3 | 147 500 | | 0.579 | | 85 402.50 | (1of)AO2 | | |
| Year 4 | 380 000 | | 0.482 | | 183 160.00 | (1of)AO2 | | |
| Year 5 | 380 000 | | 0.402 | | <u>152 760.00</u> | (1of)AO2 | | |
| | | | | | (33 282.50) | (1of)AO2 | | 7 marks |
| | | | | | | | | |
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|------------------------|-----------------|-----------|---------|----------|---------|---------|-----------|----------------|--------|----------|------------------|------------|------------|----------------|
| | | | | | | | | | | | 325 000 (1of)AO3 | | % | 9 marks |
| | | | | | | | | (1of)AO2 | | | 325 000 | | 31.69 | (1of)AO3 |
| | | | | (1of)AO2 | | | (1of)AO2 | 103 000 | | (1of)AO3 | II | | (1of)AO3 | |
| | Profit | (100 000) | 87 500 | 37 500 | 270 000 | 220 000 | 515 000 | П | | | | | 100 | |
| | | | | | | | | (1of)AO3 | | | + 50 000) | 2 | × | (1of)AO3 |
| | Costs | 475 000 | 497 500 | 547 500 | 570 000 | 620 000 | 2 710 000 | <u>515 000</u> | 5 | | (600 000 | | 103 000 | 325 000 |
| | | | | | | | | | | | | | | |
| | Revenue | 375 000 | 585 000 | 585 000 | 840 000 | 840 000 | 3 225 000 | II | | | II | | II | |
| (d)ARR AO2 (3) AO3 (6) | Profit for Year | - | 2 | 3 | 4 | 5 | Total | Average annual | Profit | | Average | Investment | Accounting | rate of return |



Mark scheme

Q1 (e) [1 AO1] [1 AO2] [4 AO3] [6 AO4] Answers may include:

Case for investment

The investment pays back within 5 years – after 3 years and 7.74 months.

The accounting rate of return is a very healthy 31.69%. This is higher than the cost of capital.

The new vehicles are electric and replacing older diesel models. This is a much more environmentally friendly type of vehicle and will help the community. This may result in extra customers, who may wish to ensure they have green credentials.

Future legislation may enforce vehicles to be electric or ban non-electric vehicles from town centres etc.

Case against the investment

The net present value of the project is negative at minus £33 282.50 The NPV method is a preferred method a evaluating a project, as it takes account of the time value of money.

The payback method and the accounting rate of return do not take account of the falling value of money over time.

The company is already struggling in a competitive market – will this result in even more problems?

Other considerations

The cost of capital for the company is very high, as the company and the project are high risk. If HK Parcels shop around, will they be able to find a bank that is willing to lend at a lower cost of capital?

Could HK Parcels fund the project via a share issue? Shareholders will probably settle for a lower return than 20%.

The project anticipates that drivers will not have a pay rise per parcel for 5 years. Will drivers be happy with this, or will there be industrial action? However, it is estimated that drivers will earn more as the number of deliveries per day rises over time.

The figures given are just estimates. Will the revenues and costs be different to the predicted figures?

Conclusion:

Investment may or may not be financially worthwhile. NPV says do not invest. Payback and ARR says invest. Future legislation may point the way to electric vehicles.

| Level | Mark | Descriptor |
|---------|------|---|
| | 0 | A completely incorrect response. |
| Level 1 | 1-3 | Isolated elements of knowledge and understanding which are recall based. Weak or no relevant application to the scenario set. Generic assertions may be present. |



| Level 2 | 4 - 6 | Elements of knowledge and understanding, which may be applied to the scenario. Chains of reasoning are present, but may be incomplete or invalid. A generic or superficial assessment is present. |
|---------|---------|--|
| Level 3 | 7 - 9 | Accurate and thorough understanding, supported by relevant application to the scenario. Some analytical perspectives are present, with developed chains of reasoning, showing causes and/or effects. An attempt at an assessment is presented, using financial and maybe non-financial information, in an appropriate format and communicates reasoned explanations. |
| Level 4 | 10 - 12 | Accurate and thorough knowledge and understanding, supported throughout by relevant application to the scenario. A coherent and logical chain of reasoning, showing causes and effects. Assessment is balanced, wide ranging and well contextualised using financial and maybe non-financial information and makes an informed decision. |



Q2 Mark scheme

(a) (i) AO1 (3) AO3 (1)

AO1: Three marks for correct entry of balances and purchase. AO3: One mark for correct entry of disposal

Property, plant and equipment Account

| 1 Jan | Balance b/d | 2 262 000 | 21 Jan | Disposals | 19 000 |
|--------|-------------------|----------------------|--------|-------------|----------------------|
| 2019 | | (1) <mark>AO1</mark> | | | (1) <mark>AO3</mark> |
| 15 Feb | Bank – (purchase) | <u>35 000</u> | 31 Dec | Balance c/d | <u>2 278 000</u> |
| | | (1) <mark>AO1</mark> | | | (1) <mark>AO1</mark> |
| | | | | | |
| | | 2 297 000 | | | <u>2 297 000</u> |
| 1 Jan | Balance b/d | 2 278 000 | | | |
| 2020 | | | | | |
| | • | * | | (| • |

(4 marks)

(ii) AO1 (3) AO3 (1)

AO1: Three marks for correct entry of balances and disposal.

AO3: One mark for correct entry of depreciation for the year to SoCI.

Provision for Depreciation Account

| | | £ | | | £ |
|--------|-------------|----------------------|--------|----------------------|----------------------|
| 21 Jan | Disposals | 14 000 | 1 Jan | Balance b/d | 381 000 |
| | | (1) <mark>AO1</mark> | 2019 | | (1) <mark>AO1</mark> |
| 31 Dec | Balance c/d | <u>385 000</u> | 31 Dec | Statement of | <u>18 000</u> |
| | | (1) <mark>AO1</mark> | | Comprehensive Income | (1) <mark>AO3</mark> |
| | | | | | |
| | | <u>399 000</u> | | | <u>399 000</u> |
| | | | 1 Jan | Balance b/d | 385 000 |
| | | | 2020 | | |

(4 marks

2 (b) AO1 (10) AO2 (21) AO3 (4)

AO1: One mark each for correct entry of profit after interest before tax, each of the five current asset items, interest paid on debenture and loan, and cash balances at start and end of year.

AO2: One mark for correct calculation of operating cash flow before WC changes, cash generated from operations, net cash from operating activities, payments for intangible and tangible assets, proceeds from sale of tangible assets, net cash used in investing activities, issue of ordinary shares and premium, redemption of bank loan and issue of debenture, and net cash used in financing activities. Two marks each for calculation of interest paid, final, interim and preference dividends.

AO3: One mark each for correct inclusion of depreciation, and taxation paid, and two marks for correct calculation of loss on sale of non-current asset.

| (b) Statement of Cash Flows for y/e 31 December 20 | 019 | | |
|--|-----------|--------------------------------|----------|
| | £ | | |
| Cash Flows from operating activities | | | |
| Profit after interest before tax | 263 050 | (1)AO1 | |
| Add interest paid (16 000 (1) AO2 + 15 000 (1) AO2) | 31 000 | | |
| Add Depreciation | 18 000 | (1)AO3 | |
| Add Loss on Sale of Non-current Asset (W1) | 3 000 | (2) AO3 | |
| Operating cash flow before working capital changes | 315 050 | (10/f)AO2 | |
| Increase in inventories | (15 000) | (1)AO1 | |
| Decrease in trade receivables | 52 000 | (1)AO1 | 17 |
| Increase in Other receivables | (5 000) | (1) <mark>AO1</mark> | |
| Increase in trade payables | 17 000 | (1) <mark>AO</mark> 1 | |
| Decrease in other payables | (5 000) | (1)AO1 | |
| Cash generated from operations | 359 050 | (10/f)AO2 | |
| Less Interest Paid: Debenture | (16 000) | (10/f)AO1 | |
| : Bank Loan | (15 000) | (10/f)AO1 | |
| Less Tax Paid | (104 000) | (1)AO3 | |
| Net Cash from Operating Activities | 224 050 | (10/f)AO2 | |
| | | | |
| Cash Flows from Investing Activities | | | |
| Payments to acquire intangible non-current asset | (12 000) | (1)AO2 | |
| Payments to acquire tangible non-current assets | (35 000) | (1)AO2 | |
| Proceeds from sale of tangible non-current assets | 2 000 | (1) <mark>AO2</mark> | 4 |
| Net Cash Used in Investing Activities | (45 000) | (10/f)AO2 | |
| | (10 000) | (10,1)102 | |
| Cash Flows from Financing Activities | | | |
| Issue of Ordinary shares | 50 000 | (1)AO2 | |
| Issue of Ordinary shares - premium | 20 000 | (1) <mark>AO2</mark> | |
| Redemption of bank loan | (400 000) | | |
| Issue of debenture | 300 000 | (1)AO2 | |
| Dividends Paid : Final 2018 (900 000 x 2.1p) AO2 | (18 900) | $(1) \operatorname{AO2}^{(1)}$ | 11 |
| Interim 2019 (950 000 x 1.4p) AO2 | (13 300) | (2) AO2 | |
| Preference (60 000 x 4.75p) AO2 | (2 850) | (2)AO2 | |
| Net Cash Used in Financing Activities | (65 050) | (10/f)AO2 | |
| | (03 030) | (10/1)/102 | |
| Net increase in cash and cash equivalents | 114 000 | (1) <mark>AO2</mark> | |
| | 114 000 | (1)AO2 | |
| Cash and cash equivalents at the beginning of the year | (25 000) | (1) <mark>AO1</mark> | 3 |
| | (23 000) | (1)A01 | 5 |
| Cash and cash equivalents at the end of the year | 89 000 | (1) <mark>AO1</mark> | 35 Marks |
| W1 - Loss on sale of Non-current asset | | | |
| Purchase price of Non-current asset | 19 000 | | |
| Less Depreciation to date | (14 000) | | |
| Carrying value | 5 000 | (1)AO3 | |
| | | · · · · | |
| Sold for | 2 000 | | |



Q2 (c) [1 AO1] [1 AO2] [4 AO3] [6 AO4] Answers may include:

Case for role of auditors

Companies must "comply or explain". They may be able to justify an alternative approach to corporate governance in writing. Auditors may have a department or number of staff specialising in corporate governance. Auditors could advise or prepare the "alternative approach".

Corporate governance has 5 key areas:

<u>Section A: Leadership</u> – lead by an effective board, who are responsible for success of company, clear division of responsibilities, with non-executive directors who should challenge. The Chairman is responsible for the Board. No individual should be able to make all the decisions. An auditor could note in the Audit Report, or enquire about division of responsibilities. For example, is the Chief Executive Officer also the Chairman?

<u>Section B: Effectiveness</u> – board should have an appropriate balance of skills, experience, independence, and knowledge to carry out duties effectively. Appointment to the board should be formal, rigorous and transparent. There should be induction, self-evaluation, and re-election. An auditor could note in the Audit Report (or ask) to check that re-election of board members at regular intervals does take place.

Section C: Accountability

The board should present a balanced and understandable assessment of the company's position and prospects. The board is responsible for risk and internal controls, and should have sound risk management. The board should maintain an appropriate relationship with the company's auditor.

An auditor could note in the Audit Report (or ask about): In our opinion, insufficient checks were made when taking over another company. Risk management was not sound.

Section D: Remuneration

Levels of remuneration should attract, retain and motivate directors of the required quality. However, a company should avoid paying more than is necessary. Director's remuneration should be partly linked to individual and corporate performance. No director should be involved in deciding their own remuneration.

An auditor could note in the Audit Report (or ask): One director sits on the Remuneration Committee and was involved in setting their own remuneration.



Section E: Relations with shareholders

The board is responsible for ensuring a satisfactory dialogue with shareholders takes place, based on mutual understanding of objectives. Investors should be encouraged to participate at the AGM. An auditor could note in the Audit Report (or ask) about sufficient notice being given concerning the date of the AGM.

Case against the role of auditors

Auditors providing services in relation to corporate governance are likely to be expensive. It is possible they may not provide value for money.

It may be that a company will benefit from outside corporate governance specialists, as auditors may be reluctant to challenge a company too strongly for fear of losing audit and other work.

Conclusion:

It is hoped that auditors who provide specialist advice in the area of corporate governance provide a beneficial service. (12 Marks)

| Level | Mark | Descriptor |
|---------|---------|--|
| | 0 | A completely incorrect response. |
| Level 1 | 1-3 | Isolated elements of knowledge and understanding which are recall based. Weak or no relevant application to the scenario set. Generic assertions may be present. |
| Level 2 | 4 - 6 | Elements of knowledge and understanding, which may be applied to the scenario. Chains of reasoning are present, but may be incomplete or invalid. A generic or superficial assessment is present. |
| Level 3 | 7 - 9 | Accurate and thorough understanding, supported by relevant application to the scenario. Some analytical perspectives are present, with developed chains of reasoning, showing causes and/or effects. An attempt at an assessment is presented, using financial and maybe non-financial information, in an appropriate format and communicates reasoned explanations. |
| Level 4 | 10 - 12 | Accurate and thorough knowledge and understanding, supported throughout by relevant application to the scenario. A coherent and logical chain of reasoning, showing causes and effects. Assessment is balanced, wide ranging and well contextualised using financial and maybe non-financial information and makes an informed decision. |



8 marks

Q3. Mark scheme

(a) AO1 (1) AO2 (7)

AO1: One mark for correct formula stated AO2: Seven marks for correct calculation of gearing ratio Gearing ratio = <u>Fixed cost capital (debt)</u> x 100 (1) AO1 Total Capital employed (debt + equity)

$$= \frac{7.5 (1)AO2 + 5 (1)AO2}{(7.5 + 5) (1)AO2 + (13.5 + 27) (1)AO2 + (2.6 + 3.4 + 3.5) (1)AO2} \times 100 (fm)$$

= <u>12.5</u> x 100 <u>(1)</u>AO2 = 20% <u>(1)</u>AO2 62.5

Other formulas are accepted.

(b) AO1 (4) AO3 (5)

AO1: Four marks for correct entries of ordinary shares, share premium and bank. AO3: Five marks for correct calculation of shares to be redeemed and entries concerning capital redemption reserve.

<u>13 500 000</u> = 1 500 000 shares to be redeemed (1)AO3

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|--|----------------------|----------------------|
| | Debit | Credit |
| | £ '000 | £ '000 |
| £1 Ordinary shares | 1 500 (1) AO1 | |
| Bank | | 1 500 (1) AO1 |
| Share premium | 3 000 (1) AO1 | |
| Bank | | 3 000 (1) AO1 |
| Retained earnings | 2 000 (1) AO3 | |
| General reserve | 2 500 (1)AO3 | |
| (Total of £4.5m from revenue reserves, without | | |
| exceeding limit of each reserve) | | |
| Capital Redemption Reserve (1)AO3 | | 4 500 (1) AO3 |

9 marks



(c) AO2 (5) AO3 (2)
AO2: Five marks for correct calculation of total dividend and amount Rupjit receives.
AO3: Two marks for correct calculation of total final dividend.
Number of shares = 13 500 000 - 1 500 000 = 12 000 000 (1) AO2
4% of 12 000 000 = £480 000 (10/f)AO2
Final dividend = (£480 000 - £150 000) (10/f)AO3 = £330 000 (10/f)AO3

Final dividend per share = <u>£330 000</u> (10/f)AO2 = £0.0275 (2.75 pence) (10/f)AO2 12 000 000

Rupjit receives 64 000 x 2.75 pence = £1 760 (10/f)AO2

7 marks

(d) AO2 (1) AO3 (2) AO4 (3)

Answers may include :

Case For :

Redemption of shares will improve the figure for return on capital employed – a key ratio on which performance of Kishorgonj Holdings plc is judged.

Future dividends may be reduced which should improve cash flow. This year savings were $4\% \times 1.5m = \pm 60000$

Kishorgonj Holdings plc may have surplus funds/excess working capital etc so may afford/be in a position to redeem shares.

Case Against :

Worsens the gearing ratio and this may deter future investment in Kishorgonj Holdings plc.

Company may not have surplus funds / excess working capital etc so may not be in an appropriate liquidity position. Working capital is reduced by £1.5m.

May upset shareholders who will receive lower future dividends. Also, shareholders are receiving the same amount that they paid for the share (£3), so have made no capital gain.

Conclusion:

Redemption of ordinary shares may be an advantage/disadvantage to Kishorgonj Holdings plc (as argued above)

| Level | Mark | Descriptor |
|---------|------|---|
| | 0 | A completely incorrect response. |
| Level 1 | 1-2 | Isolated elements of knowledge and understanding that are recall based. Generic assertions may be present. |
| | | Weak or no relevant application to the scenario set. |



| Level 2 | 3-4 | Elements of knowledge and understanding, which are applied to the scenario. Some analysis is present, with developed chains of reasoning, showing causes and/or effects applied to the scenario, although these may be incomplete or invalid. An attempt at an evaluation is presented, using financial and perhaps non-financial information, with a decision. |
|---------|-----|---|
| Level 3 | 5-6 | Accurate and thorough knowledge and understanding. Application to the scenario is relevant and effective. A coherent and logical chain of reasoning, showing causes and effects is present. Evaluation is balanced and wide-ranging, using financial and perhaps non-financial information and an appropriate decision is made. |

6 marks

Q4 Mark Scheme

(a) AO1 (3)

AO1: Three marks for correct revenue figures

| | Revenue Budget | | | | | | | | |
|-------------------------------------|---------------------------------------|---------|---------|---------|---------|---------|--|--|--|
| | January February March April May June | | | | | | | | |
| Revenue (£) | 472 000 | 464 000 | 456 000 | 448 000 | 440 000 | 432 000 | | | |
| (1)AO1 both (1)AO1 both (1)AO1 both | | | | | | | | | |

(b) AO2 (4)

AO2: Four marks for correct revenue figures

Revised Revenue Budget

| | | | - | • | | |
|-------------|-----------------------|-------------------------|--------------------------|---------|---------|----------------|
| | January | February | March | April | May | June |
| Revenue (£) | 504 000 | 529 200 | 555 660 | 583 443 | 583 443 | 583 443 |
| | (1) <mark>AO</mark> 2 | (1o/f) <mark>AO2</mark> | (1 o/f) <mark>AO2</mark> | | | (1 o/f)AO2 all |
| | | | | | | three |
| | | | | | | |

(1) AO3

(c) AO2 (8) AO3 (5)

AO2: Two mark for correct calculation of credit sales for the month.

Six marks for correct additions to find trade receivabl(1) AO3es at the month end.

AO3: Five marks for correct trade receivables figure brought forward from previous month

Trade Receivables Budget

| | January | February | March | April | May | June |
|--------------------|---------|----------|-----------------|---------|---------|-----------------|
| Revenue | 504 000 | 529 200 | 555 660 | 583 443 | 583 443 | 583 443 |
| | | | 277 830 | | | 291 722 |
| 50% of Customers – | | | (1 o/f) | | | (1 o/f) |
| Credit sales | 252 000 | 264 600 | AO2 | 291 722 | 291 722 | AO2 |
| | | 126 000 | 132 300 | 138 915 | 145 861 | 145 861 |
| From previous | | (1 o/f) | (1 o/f) | (1 o/f) | (1 o/f) | (1 o/f) |
| month | | AO3 | AO3 | AO3 | AO3 | AO3 |
| Total receivable | 252 000 | 390 600 | 410 130 | 430 637 | 437 582 | 437 582 |
| | (1 o/f) | (1 o/f) | (1 o/f) | (1 o/f) | (1 o/f) | (1 o/f) |
| | AO2 | AO2 | AO2 | AO2 | AO2 | AO2 |

(d) AO1 (2) AO3 (2)

AO2: One mark for each correct identification of budget process setting stage.

AO3: One mark for each correct development of budget process setting stage.

Answers may include:

Identification of a key or limiting factor eg sales units (1). This factor may determine other budgets eg production.(1)



Research to find information / figures that can be used in the budget preparation. (1) eg past sales figures, or market research to find possible future sales levels.(1)

Consult with departments/ receive feedback to determine realistic figures/ is budget achievable.(1) Eg consult with production department to determine if suggested output levels are achievable. (1)

Produce a master budget which is a summary of all other budgets. (1) This is, in essence, the budgeted statement of comprehensive income.(1)

(e) AO2 (1) AO3 (2) AO4 (3)

Answers may include :

Case For :

Giving credit forecasts sales revenue to rise. Without credit, sales are likely to continue to fall.

The total budgeted revenue with credit is £3 339 189, compared to a budgeted total figure of £2 712 000 without credit. This is an increase of £627 189.

Case Against :

The budget figures are only forecasts, they are not guaranteed to happen.

Some of the customers who buy on credit may fail to pay the amounts owing. This may result in lengthy and expensive court cases to possibly obtain monies due.

Kyriakides Ltd may take out insurance to cover non-payments of debts which is likely to be expensive.

Conclusion:

Allowing customers to buy on credit is probably a good idea and may help to stop declining revenues.

| Level | Mark | Descriptor |
|---------|------|--|
| | 0 | A completely incorrect response. |
| Level 1 | 1-2 | Isolated elements of knowledge and understanding that are recall based. |
| | | Generic assertions may be present. |
| | | Weak or no relevant application to the scenario set. |
| Level 2 | 3-4 | Elements of knowledge and understanding, which are applied to the |
| | | scenario. |
| | | Some analysis is present, with developed chains of reasoning, showing |
| | | causes and/or effects applied to the scenario, although these may be |
| | | incomplete or invalid. |
| | | An attempt at an evaluation is presented, using financial and perhaps non- |
| | | financial information, with a decision. |
| Level 3 | 5-6 | Accurate and thorough knowledge and understanding. Application to the |
| | | scenario is relevant and effective. |
| | | A coherent and logical chain of reasoning, showing causes and effects is |
| | | present. |
| | | Evaluation is balanced and wide-ranging, using financial and perhaps non- |
| | | financial information and an appropriate decision is made. |

6 marks

Total for question 4 - 30 marks

<u>Q5 Mark Scheme</u> (a) AO1(2) AO3(2) AO1: One mark for each point made, to a maximum of two. AO3: One mark for each point developed, to a maximum of two.

Answers could include:

Goodwill could be calculated using the profit being earned.(1) AO1 The higher the profit, the higher the goodwill / For example, three times the annual profit. (1) AO3

A value for goodwill could be agreed using the size of the customer base.(1) AO1 Loyal customers or a captive market would increase the value of goodwill.(1) AO3

A value for goodwill could be agreed taking into account the reputation or brand awareness of the business.(1) AO1 The better the reputation, the higher the value of goodwill.(1) AO3

The location of the business **(1)** AO1 will affect the goodwill, eg a prime location in a city centre would increase the value of goodwill (1) AO3

The skills set of the staff (1) AO1 will affect the goodwill, eg an experienced and effective labour force will increase the value of goodwill (1) AO3

Accept any reasonable answer.

4 marks

(b) AO2(3)

AO2: Three marks for correct calculation of purchase consideration

500 000 shares in Coastal Waves receive 1 000 000 shares of Equator Holidays plc (1) AO2 valued at £1.10 each (1) AO2

1 000 000 x £1.10 = £1 100 000 (1) AO2



(c) (i)
AO1(3) AO3(4)
AO1: Three marks for entries of assets and liabilities.
AO3: Four marks for entries of Purchase consideration and Profit on Realisation

Coastal Waves plc Realisation Account

| | £ '000 | | £ '000 |
|---------------------------------|-------------------|------------------------------|--------------------|
| Property, plant and equipment | 1040 | Bank loan | 350 both |
| Fixtures and fittings | 55 | Trade payables | 107 (1) AO1 |
| Computer systems | 48 | Equator Holidays plc (1) AO3 | 1 100 |
| | any four | (Purchase Consideration) | (1of) AO3 |
| Motor vehicles | 75 (1) AO1 | | |
| Inventories | 15 | | |
| Trade receivables | 76 | | |
| Bank | 18 any four | | |
| Cash | 5 (1) AO1 | | |
| Sundry Shareholders | <u>225</u> (1of) | | |
| (Profit on Realisation) (1) AO3 | AO3 | | |
| | <u>1 557</u> | | <u>1 557</u> |

(ii) AO2 (6)

AO2: Six marks for entries in account.

Coastal Waves plc Sundry Shareholders Account

| Equator Holidays plc | 1 100 | Share Capital | 500 |
|---------------------------------|------------------------|---------------------------------|--------------------------|
| (Purchase Consideration) (1)AO2 | (1of) <mark>AO2</mark> | | Both |
| | | Share Premium | 200 (1) <mark>AO2</mark> |
| | | Retained Earnings | 142 both |
| | | Foreign exchange reserve | 33 (1) <mark>AO2</mark> |
| | | | <u>225</u> (1of)AO2 |
| | | (Profit on Realisation) (1) AO2 | |
| | <u> </u> | | <u>1100</u> |
| | <u> </u> | v | 6 marks |

(d) AO2(3) AO3(1)

AO2: Three marks for correct calculation of number of shares received. AO3: One mark for calculation on issue price of shares.

Shares in Coastal Waves plc were issued at £1.40 each (1) AO3

Jonathan bought $\underline{\text{f9800}}$ (1of)AO2 = 7000 shares (1of)AO2 $\underline{\text{f1.40}}$ He receives 7000 x 2 = 14000 shares in Equator Holidays plc. (1of)AO2

4 marks

(e)) AO2 (1) AO3 (2) AO4 (3)

Case for merger

Jonathan paid £1.40 for each share when bought and he now receives shares to the value of £2.20 in the new company. Therefore, he has made a profit of £0.80 per share, and £5 600 in total.

The market may feel the merger is beneficial, and Equator Holidays plc may make profits in the future, so the share price may rise. Jonathan would make a capital gain and receive dividends.

The new company, Equator Holidays may benefit from economies of scale in the future. The larger company may be able to obtain discounts when purchasing rooms, flights etc.

It may be that the two merging companies are a good fit – Coastal Waves looks like it provided beach holidays, and Rift Valley Safaris provides safari holidays. This will allow diversification and expansion.

Case against merger

The market may feel the merger is not a good idea, and Equator Holidays plc may make losses in the future, so the share price may fall. Jonathan would make a capital loss and may not receive any dividends.

The new company, Equator Holidays may suffer from diseconomies of scale in the future. The larger company may be too large, and may suffer from too many layers of administration etc.

It may be that the two merging companies are a not good fit – Coastal Waves looks like it provided beach holidays, and Rift Valley Safaris provides safari holidays. This may mean the company is spread over at least two sectors of the holiday industry.

Conclusion

Directors of the companies should have researched whether the merger will be beneficial. It would appear this is the case, as the merger is going ahead.

| Level | Mark | Descriptor |
|---------|------|---|
| | 0 | A completely incorrect response. |
| Level 1 | 1-2 | Isolated elements of knowledge and understanding that are recall based. |
| | | Generic assertions may be present. |
| | | Weak or no relevant application to the scenario set. |
| Level 2 | 3-4 | Elements of knowledge and understanding, which are applied to the scenario. |
| | | Some analysis is present, with developed chains of reasoning, showing |
| | | causes and/or effects applied to the scenario, although these may be incomplete or invalid. |
| | | An attempt at an evaluation is presented, using financial and perhaps non- financial information, with a decision. |
| Level 3 | 5-6 | Accurate and thorough knowledge and understanding. Application to the scenario is relevant and effective. |
| | | A coherent and logical chain of reasoning, showing causes and effects is present. |
| | | Evaluation is balanced and wide-ranging, using financial and perhaps non- financial information and an appropriate decision is made. |

Q6. Mark scheme (a) AO1 (2) A03 (2) AO1: One mark for each point made, to a maximum of two.

AO3: One mark for each point developed to a maximum of two.

Advantages of marginal costing

Marginal costing helps decision making in the <u>short term</u> (1) AO1. For example when deciding whether to accept an offer price / or make or buy /or discontinue a product/profit centre (1) AO3.

Marginal costing sees costs allocated to a time period (1) AO1, so it may be argued that profit for that time period is more accurate (1)AO3.

Marginal costing may follow the prudence concept (1) AO1 as it often shows lower figures for closing inventory (1) AO3.

(b) (a) AO1 (2) A03 (2)

AO1: One mark for each point made, to a maximum of two.

AO3: One mark for each point developed to a maximum of two.

Advantages of absorption costing

Absorption costing sees costs allocated to products **(1)** AO1. This could be useful for management when fixing prices / reviewing if a product/project has been profitable in the long term **(1)** AO3.

Absorption costing is recommended by the Financial Reporting Council (by Financial Reporting Standard 102) (1) AO1 so needs to be used when preparing external financial statements (1) AO3.



Absorption costing follows the matching concept **(1)** AO1 ie matches costs with revenues earned for a particular product **(1)** AO3.

(c) AO1 (1) AO2 (12) A03 (3) AO1: One mark for calculation of revenue.

AO2: Twelve marks for calculation of revenue, opening inventory, direct labour, semi-variable costs, contribution, fixed overheads and profit.

AO3: Three marks for calculation of units in closing inventory, and unit value of inventory for each method.

| Statement of profit or loss and other comprehensive income | | | | | | | | |
|--|----------------------|-----------------|----------------------|---------|----------|---------|--|--|
| Workings | | | | | | | | |
| Revenue | (500 X | 50 X | 24.75) | (1) AO2 | = 618750 | (1) AO2 | | |
| | <u>Marginal</u> £ | Absorption £ | | | | | | |
| Revenue | 618 750 | 618 750 | | | | | | |
| Less cost of sales | | | | | | | | |
| Opening inventory | 31 200 | 41 600 | (1) <mark>AO2</mark> | both | | | | |
| Direct materials | 156 600 | 156 600 | (1) <mark>AO1</mark> | both | | | | |
| Direct labour | 117 000 | 117 000 | (1) <mark>AO2</mark> | both | | | | |
| Semi-variable costs (Var) | 3 825 | 3 825 | (1) <mark>AO2</mark> | both | | | | |
| Closing inventory | <u>(1 232)</u> | (1 714) | | | | | | |
| Variable cost of sales | 307 393 | | | | | | | |
| Contribution | 311 357 | | (1) <mark>AO2</mark> | | | | | |



| Semi-variable costs (Fix) | 25 950 | 25 950 | (1) <mark>AO2</mark> | both | | |
|---------------------------|----------------------|------------------------|----------------------|------|----------|--|
| Fixed overheads | <u>82 500</u> | <u>82 500</u> | (1) <mark>AO2</mark> | both | | |
| Total costs | 415 843 | 425 761 | | | | |
| | | | | | | |
| | 202 907 | 192 989 | | | | |
| Profit | (1) <mark>AO2</mark> | (1of) <mark>AO2</mark> | | | 16 marks | |

Calculation of closing inventory:

Opening 2 600 + 22 500 - (50 x 500) = 100 units (1) AO3

Marginal costing = (£6.95 + (£7.80 x 40/60) + £0.17) = £12.32 (1) AO3 x 100 = £1 232 (10f) AO2

Absorption costing = £25 950 + £82 500 = £108 450 / 22 500 = £4.82

Total = £12.32 + £4.82 = £17.14 per unit (1) AO3 x 100 = £1 714 (1of) AO2

(d)

AO2 (1) AO3 (2) AO4 (3)

In favour of statement

Absorption costing sees all costs involved in producing closing inventory carried forward to the next accounting period. Therefore, the closing inventory value is greater than marginal costing, where only the variable costs are carried forward. Therefore, using absorption costing, the value of closing inventory is greater than marginal costing, so the cost of sales is lower. If this was the first year of trading, then both methods have no opening inventory and absorption costing will give a higher profit.

Against the statement

The cost of sales figure will be determined taking the figure for opening inventory as well. In situations such as shown in (c) for Mannar Microwaves Ltd, where the size and the value of inventory at the end of the year is smaller than the start of the year, the profit using absorption costing may be lower.

Conclusion

The statement is not correct. Profit is not always higher using absorption costing.

| Level | Mark | Descriptor |
|---------|------|---|
| | 0 | A completely incorrect response. |
| Level 1 | 1-2 | Isolated elements of knowledge and understanding that are recall based. Generic assertions may be present. Weak or no relevant application to the scenario set. |
| Level 2 | 3-4 | Elements of knowledge and understanding, which are applied to the scenario. |



| | | Some analysis is present, with developed chains of reasoning, showing causes and/or effects applied to the scenario, although these may be incomplete or invalid. An attempt at an evaluation is presented, using financial and perhaps non- financial information, with a decision. |
|---------|-----|---|
| Level 3 | 5-6 | Accurate and thorough knowledge and understanding. Application to the scenario is relevant and effective. A coherent and logical chain of reasoning, showing causes and effects is present. Evaluation is balanced and wide-ranging, using financial and perhaps non-financial information and an appropriate decision is made. |

(Total for Question 6 = 30 marks)